



TV, the Telco way



# Comptes annuels 2016

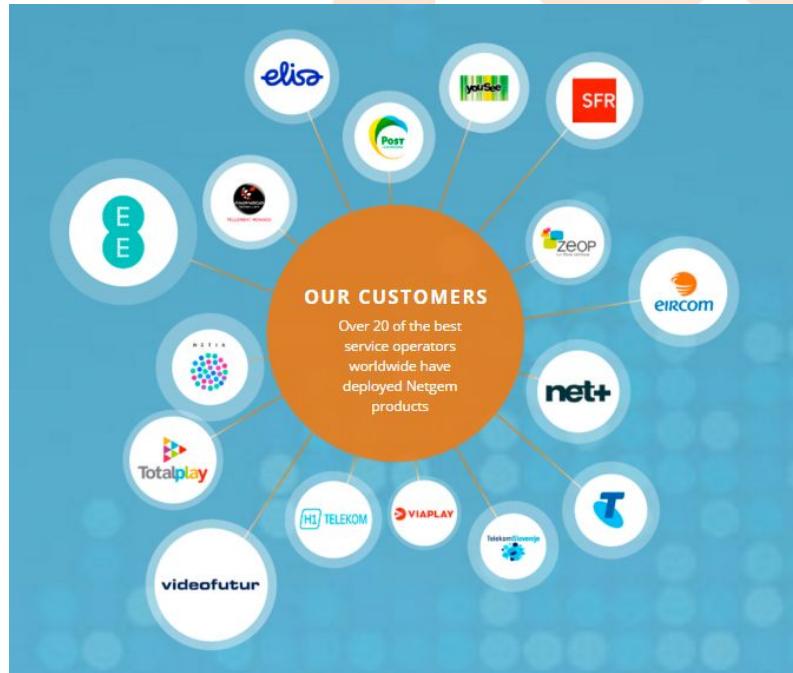
6 avril 2017

# What we do

- Netgem designs **Software** to connect the daily lives of consumers and their families
- **Service Providers** around the world use solutions built around our software to deliver bespoke **innovative digital entertainment services** to their customers
- From software licensing, to turnkey, white-label, TV as a Service offering, Netgem offers Telco Service Providers, a **complete suite of software, solutions, content, services** and direct access to Telco-grade quality digital devices from our global industrial partners
- Our #TelcoTV solutions enable Telcos to **differentiate, increase ARPU/service revenue and build customer base loyalty**

# Who we are

- *20 ans d'expérience*
- *20 déploiements #TelcoTV dans 15 pays, 4 millions de foyers actifs*
- Bureaux à Paris, Londres, Singapour, Mexico et Sydney
- Coté sur Euronext (ISIN FR0004154060)
- Solidité financière, éligibilité PEA/PME
- Label entreprise innovante Bpifrance



# Products

## OPEN END-TO-END SOFTWARE SUITE FOR THE USER EXPERIENCE AND DEVICE MANAGEMENT OF CONNECTED HOME ENTERTAINMENT AND LIFESTYLE SERVICES



### CLOUD PLATFORM

A cloud-based **entertainment and connected home** service platform designed from the ground up for Service Providers



### SOFTWARE CLIENTS

A set of **native multiscreen applications** for content discovery and playback, available on HTML, Android and iOS devices



### MIDDLEWARE

A **stable, compact and proven** embedded software stack for Linux set-top-boxes, natively built on open HTML standards

# Products



## CLOUD PLATFORM

A cloud-based entertainment and connected home service platform designed from the ground up for Service Providers

EFFICIENCY, SPEED AND SCALABILITY



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# Products



## SOFTWARE CLIENTS

- Set of native multiscreen app for content discovery and playback
- HTML based Android and iOS devices
- Easily customised to requirements for turnkey solutions
- Can be totally rewritten using the Netgem Middleware and Platform APIs



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# Products



## MIDDLEWARE



- **Extremely stable, compact and proven embedded software stack for Linux set-top-boxes**
- **Natively built on open HTML standards**
- **Supports, at the browser level, hybrid DVB multi-tuners, multicast, unicast, VOD with studio grade security**
- **Offers access to a very efficient, hardware optimised, graphics library for advanced on-screen display**

# Solutions

## PARTNERING WITH TELCO ON THEIR KEY CHALLENGES



### SMART MULTIROOM

The new SoundBox proposition can offer a smart way to promote **an upgrade cycle and multiroom entertainment** in the household

# 4K

### SMOOTH TRANSITION TO 4K

Use the upgrade to 4K entertainment to bring in a better entertainment while **upgrading the technology with low capex outlay**



### END TO END TV SERVICE

Need a TV service or have a basic uncompetitive service: Netgem offer a **comprehensive market leading TV service: TV as A Service**



### TV ESTATE UPGRADE

Upgrading your installed set-top-box pool with our open middleware to drastically **reduce your support costs and extend the lifecycle of your assets**

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# Fantastic Range of Content *Content Partners* - most OTT-friendly platform



We are winning the industry recognition - 11 nominations in 2016



# Best TV Experience Enhancement Award

\*The most acclaimed company in the industry  
with 5 nominations at TV Connect 2016

## netgem's #TelcoTV Awards

FINALIST



MEETING THE  
OTT CHALLENGE

FINALIST



BEST MOBILE APP MEDIA,  
FILM, TV OR VIDEO

WINNER



MULTI-SCREEN  
EXPERIENCE

FINALIST



SECOND SCREEN  
EXPERIENCE

Best TV Experience Enhancement

FINALIST



BEST CONNECTED  
HOME SERVICE

WINNER



CONTRIBUTION TO USER  
EXPERIENCE  
COMMENDED  
BEST TV SERVICE

FINALIST



2015 AWARDS  
BEST  
MULTI-SCREEN TV

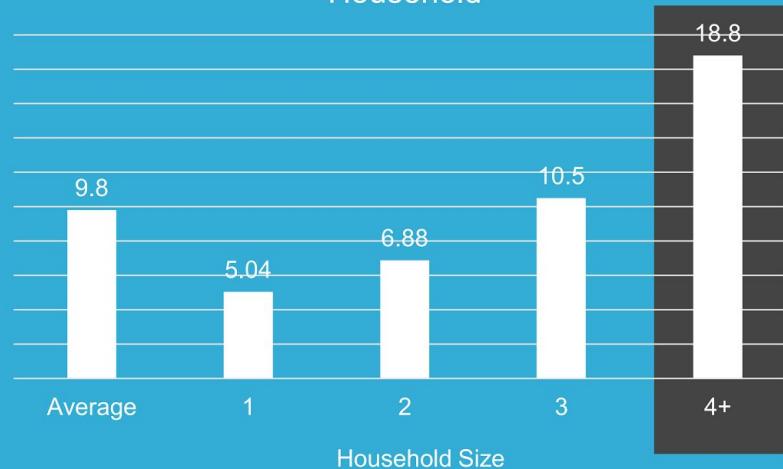
FINALIST



Lots of Devices and Even More Apps....

The Average Household has  
**10 ACTIVE DEVICES**

Average Number of Active Devices per Household



Households with 4+ People Have  
**18+ ACTIVE DEVICES**

# Digital clutter: Increasingly frustrating for consumers, no value created for Telcos...

## Clutter Impact?

Using, Set-Up,  
Updating, Adding New,  
Shut Down, etc



**COMPLEXITY**

Multiple products  
& apps & hardware,  
time



**COST**

Across devices  
& content & bearers/access,  
in/out of home, indiv vs groups



**DISJOINED**

Wires and lots of plastic  
black boxes and remotes,  
UX and GUI overloads, etc



**UGLY**

**Consumer  
trends?**  
+  
**Telecom  
Operators  
needs?**

**Innovative  
product**  
+  
**Differentiating  
Consumer  
proposition**



Trend 1: All new TV sets have lower sound quality...

- + More than 2 TV sets per household in Europe



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1

# Create a new simple & integrated device: Soundbox

Set top box



Sound Bar



+

=

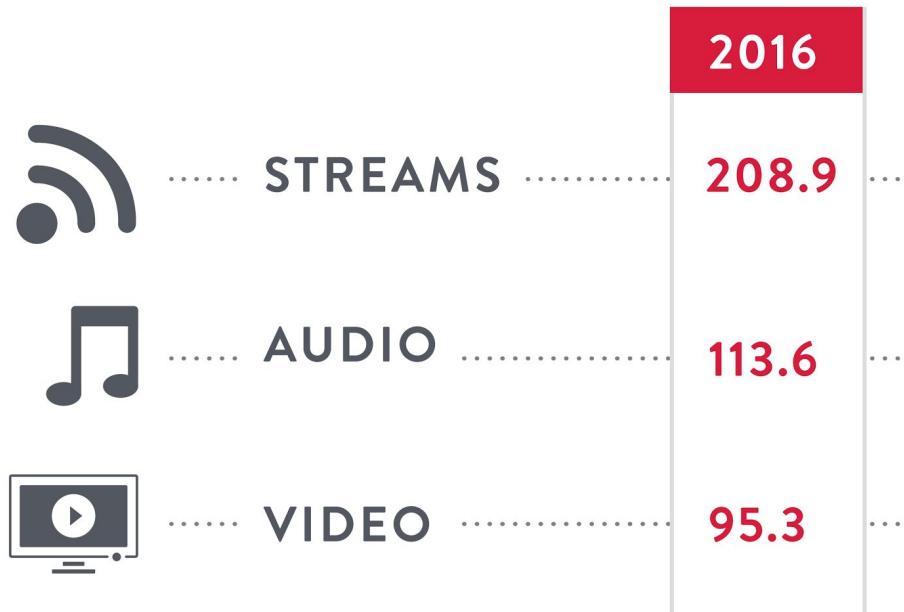


 netgem  
SoundBox

The netgem logo consists of a stylized orange 'n' shape followed by the word 'netgem' in a lowercase sans-serif font. Below it, the word 'SoundBox' is written in a smaller, lowercase sans-serif font.

# Trend 2: Music is now watched...

40% of Music  
streamed is from...



2

## Music and Video are blending: create a unified and quality Entertainment experience



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3

Soundbox works with Remote Control, Smartphone App, or Voice control (Amazon Alexa)



4

# Soundbox enables '*The Smart way to Multiroom'*

Sound Box from Netgem

Bring your Household Bundle Propositions to the Next Level!



**SoundBox unlocks  
incremental  
Multiroom value...in  
the living room**



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# Présentation des comptes consolidés 2016

- Application du référentiel IFRS
  - Principes comptables 2016 cohérents avec ceux utilisés en 2015
- Audit finalisé, comptes validé par le conseil d'administration le 05/04/2017
- Un seul secteur opérationnel
- Création de Vitis, mise en équivalence au 3 novembre 2016



# Résultats

M€ - consolidé IFRS	2016	2015	Var.	
<b>Chiffre d'affaires</b>	<b>74.3</b>	<b>78.8</b>	-6%	(4.4)
<b>Marge brute</b>	<b>27.5</b>	<b>25.8</b>	7%	1.7
<b>Dépenses opérationnelles</b>	<b>(22.0)</b>	<b>(23.9)</b>	-8%	1.9
Frais marketing & commerciaux	(12.6)	(15.2)	-17%	2.6
Frais de R&D	(6.2)	(5.2)	18%	(0.9)
Frais généraux	(3.3)	(3.5)	-6%	0.2
<b>Résultat opérationnel courant</b>	<b>5.5</b>	<b>1.9</b>	<b>195%</b>	<b>3.6</b>
Autres produits & charges opérationnels	3.2	(0.2)	ns	3.4
<b>Résultat opérationnel</b>	<b>8.7</b>	<b>1.6</b>	<b>430%</b>	<b>7.1</b>
Résultat financier	0.4	0.6	-19%	(0.1)
Résultat de change	0.7	(0.2)	-409%	0.9
Quote part des entreprises associées	(0.1)	0.1	-275%	(0.2)
Charge d'impôt	(3.4)	(0.6)	457%	(2.8)
<b>Résultat net, part du groupe</b>	<b>6.3</b>	<b>1.4</b>	<b>339%</b>	<b>4.9</b>
Ecart de change (OCI)	0.2	0.4	-46%	(0.2)
<b>Résultat net global</b>	<b>6.5</b>	<b>1.8</b>	<b>261%</b>	<b>4.7</b>

# Cashflows

M€ - consolidé IFRS	2016	2015	Var.	
<b>Cash flow lié à l'activité (A)</b>	<b>4.9</b>	<b>2.8</b>	<b>75%</b>	<b>2.1</b>
CAF avant versement de l'impôt	7.6	4.8	57%	2.8
Impôt versé	0.1	-	0.4	-128%
Diminution (augmentation) du BFR	-	2.8	-	1.7
				67% (1.1)
<b>Cash flow lié aux investissements (B)</b>	<b>- 11.4</b>	<b>- 1.4</b>	<b>716%</b>	<b>(10.0)</b>
<b>Cash flow opérationnel (A+B)</b>	<b>- 6.5</b>	<b>1.4</b>	<b>-571%</b>	<b>(7.9)</b>
<b>Cash flow lié aux financements</b>	<b>2.9</b>	<b>- 5.7</b>	<b>-151%</b>	<b>8.6</b>
<b>Variation nette de trésorerie</b>	<b>- 3.6</b>	<b>- 4.3</b>	<b>-17%</b>	<b>0.7</b>

# Bilan actif

M€ - consolidé IFRS	31/12/2016	31/12/2015	Var 16/15
Ecart d'acquisition	5.3	7.2	- 1.9
Immobilisations	0.7	1.9	- 1.2
Participation dans les entités associées	6.4	0.1	6.3
Actifs financiers non courants	6.2	0.5	5.8
Impôts différés actifs	4.9	6.7	- 1.8
<b>Total actifs non courants</b>	<b>23.5</b>	<b>16.4</b>	<b>7.1</b>
Stocks	1.0	2.8	- 1.8
Clients	18.2	19.1	- 1.0
Autres actifs courants	10.6	8.9	1.7
Actifs financiers courants	3.4	-	3.4
Trésorerie et équivalents de trésorerie	32.8	36.4	- 3.6
<b>Total actifs courants</b>	<b>66.1</b>	<b>67.2</b>	<b>- 1.1</b>
<b>Total des actifs</b>	<b>89.6</b>	<b>83.6</b>	<b>6.0</b>

# Bilan passif

M€ - consolidé IFRS	31/12/2016	31/12/2015	Var 16/15
<b>Capitaux propres</b>	<b>54.2</b>	<b>54.9</b>	<b>- 0.7</b>
Passifs financiers non courants	6.3	-	6.3
Provisions – part non courante	0.2	0.4	- 0.2
<b>Total passifs non courants</b>	<b>6.4</b>	<b>0.4</b>	<b>6.0</b>
Passifs financiers courants	3.3	0.6	2.7
Provisions – part courante	2.7	2.4	0.3
Fournisseurs et comptes rattachés	17.2	17.2	- 0.0
Autres passifs courants	5.8	8.1	- 2.2
<b>Total passifs courants</b>	<b>28.9</b>	<b>28.3</b>	<b>0.6</b>
<b>Total des passifs</b>	<b>89.6</b>	<b>83.6</b>	<b>6.0</b>

# Perspectives 2017

- Utilisation transition 4k pour l'adoption de la plateforme TV par les clients actuels
- Elargissement de l'offre de produits au delà de la TV connectée vers la maison connectée
  - important vecteur de croissance pour les Telcos
  - positionnement de Netgem identique à celui adopté pour la télévision
  - 2 nouvelles innovations présentées au Mobile World Congress 2017
    - Voice Control avec Amazon (Alexa, Echo)
    - Soundbox, combinaison d'une box et de hauts-parleurs connectés
  - Pour la mise en place de Soundbox, accord de licence et investissement stratégique avec Voxtok, startup française qui développe ces technologies depuis 3 ans
    - prêt relai de 150k€ à Connected Labs au 31/12/16

# Perspectives 2017

- Marge brute communiquée sur base trimestrielle, meilleur reflet de l'activité du groupe
  - ajustement du calendrier de communication en conséquence
  - transition SaaS progressive, impliquant toujours volatilité du CA et marge brute sur base trimestrielle

# Calendrier de communication financière

- Chiffre d'affaires et marge brute du 1er trimestre 2017 : 3 mai 2017, avant bourse
- Assemblée générale annuelle : 1er juin 2017
- Résultats du 1er semestre 2017 : 28 juillet 2017, avant bourse
- Chiffre d'affaires et marge brute du 3ème trimestre 2017 : 13 octobre 2017, avant bourse

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TV, the Telco way

Merci !